

EQUALITY, DIVERSITY & INCLUSION POLICY

Safety Starts with an "S" but begins with YOU'

Introduction

At SJ Eastern Carpentry & Joinery Ltd and SJ Eastern Fireproofing Ltd, we believe in equality, diversity and respect for all. We recognise the value of an inclusive environment in which people from differing backgrounds and experiences are encouraged to offer fresh ideas and perspectives. This has a bearing on all aspects of our business and the environment in which we operate. As a Company which greatly values its reputation for acting ethically, we are committed to pro-actively enhancing diversity and appreciating the differences that diversity provides, in order to create complementary teams.

This policy should be read in conjunction with the Employment Law Handbook (PAYE) and Contract for Services (CIS). In addition, a copy of this policy will be provided to our client/ main contractor, normally as part of our Pre-Qualification process. In addition, a copy will also be supplied to any interested parties, such as our supply chain, agencies and sub-contractors.

In order to ensure compliance with UK legislation and to promote a culture of diversity, inclusion and equality, SJ Eastern Carpentry & Joinery Ltd and SJ Eastern Fireproofing Ltd, Equality, Diversity & Inclusion Policy is informed by the principles and requirements outlined in the Equality Act 2010.

The Act provides a framework for protecting individuals from discrimination and promoting equality across a range of characteristics, including age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex, and sexual orientation.

Our policy is committed to promoting diversity and inclusion throughout both organisations and to ensure that all staff members and people employed for the company are treated fairly and with respect. We recognise the value of a diverse workforce and the positive impact it can have on organisational performance, and we are committed to creating a workplace culture that is free from discrimination and where everyone feels valued and respected. We will regularly review this policy and practices to ensure that we are complying with the Equality Act 2010 and to ensure that our policy remains relevant and effective.

For SJ Eastern, equal opportunities encompasses the following:

Equality - ensuring individuals or groups of individuals are not treated less favourably, on the basis of their specific protected characteristic(s) (see 'Scope' below)

Diversity - diversity is about more than equality; it's about embracing and valuing all individual differences and strengths.

Fairness - impartial and just treatment or behaviour without favouritism or discrimination.

Respect - includes consideration for other people's privacy, their physical space and belongings, and respect for different viewpoints, philosophies, physical abilities, beliefs and personalities.

Inclusion - a culture in which everyone is treated fairly and respectfully, has equal access to opportunities and resources and where everyone can achieve their full potential.

Scope

We are committed to ensuring that all our people, customers, and supply chain partners are treated fairly and with dignity and respect. This policy statement encompasses the nine Protected Characteristics identified in the Equality Act 2010:

- Age;
- Disability;
- · Gender reassignment;

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- · Marriage and civil partnership;
- Pregnancy and maternity;
- Race:
- Religion or belief;
- Sex (gender);
- Sexual orientation.

Principles & Intentions

SJ Eastern is actively working to eliminate discrimination and to promote equality, diversity, fairness, inclusion and respect. The aim of this policy is to:

- Eliminate unfair discrimination, prejudice, harassment, bullying and victimisation from within our own workplace;
- · Value people and their differences and enable all of our people to achieve their full potential in an inclusive environment;
- Treat people with dignity and respect, recognising the value of each individual;
- · Promote equality of opportunity and diversity awareness within the construction industry;
- Promote equality, diversity, fairness, inclusion, and respect within our supply chain partners;
- Contribute to the diversity work of our customers;
- Tailor our service delivery to meet the diverse needs of the communities in which we operate.

For our People - PAYE/ CIS

We aspire to increase motivation and productivity for all our people by providing career opportunities based on merit and potential. We will provide a safe, secure, and accessible working environment that values the diversity of our people and future employees. We recognise the value of a workforce in which people from differing backgrounds are encouraged to offer fresh ideas, experiences, and perceptions. We will ensure that our people understand diversity issues through our awareness raising programmes.

For our Customers and the end users of our Services - Clients & Main Contractor's

We are committed to delivering our services to our customers and to the public in a fair, equal, inclusive and non-discriminatory way and aim to contribute to the communities in which we work. We will work in partnership with our customers and communities to identify appropriate ways in which we can contribute.

For our industry - Construction & the Built Environment

We are committed to working proactively with other construction organisations to eliminate unfair discrimination, raise awareness and understanding and enhance diversity within our industry. Where appropriate, we will work with our supply chain partners to achieve this through, for example, relevant training. Those who have Preferred Supplier status with us are required to demonstrate their commitment to equality and diversity through policy, procedure, and practice.

Putting Policy into Action

Through our robust procedures and policy's, SJ Eastern complies with all statutory employment obligations by:

- Ensuring that all policies and procedures are in line with relevant employment and health and safety legislation and good practice guides, and do not restrict equality of opportunity or fair practice;
- Ensuring that anyone in contact with the Company is treated fairly, and with respect, making provisions where possible and appropriate for those groups whose needs and expectations are less well met;
- Targeting activities to include, where appropriate, particular groups or communities who may otherwise be excluded;
- Providing training to our people to facilitate a full understanding of this approach to equality and diversity;
- · Providing an opportunity for feedback;
- Responding promptly and taking action where unfair or disrespectful treatment, discrimination, bullying or harassment are shown to have occurred;
- Exploring particular needs arising from diversity with individuals and, where possible and practicable, accommodating these needs;
- Ensuring that our people receive fair and equal treatment in relation to their employment, regardless of whether they are full time, part-time or temporary;

- Eliminating unfair treatment and discrimination;
- Recruiting and valuing people based on relevant and applicable skills and ability;
- Protecting our people from discrimination or harassment by others.

Discrimination

Discrimination can be described as:

- Direct Discrimination is where a person is treated less favourably than others on the grounds of a protected characteristic.
- <u>Indirect Discrimination</u> occurs where a provision, standard or practice puts a person at a disadvantage when compared with others.
- <u>Associative Discrimination</u> is where a person is treated less favourably, intimidated or suffers harassment because of their association with another person.
- <u>Perceived Discrimination</u> occurs where someone is treated less favourably because they are perceived to have a particular Protected Characteristic. It applies even if that person does not actually possess that characteristic.

The Company does not tolerate discrimination of any kind. In deciding whether or not discrimination has taken place the Company recognises that discrimination affects people in different and complex ways and will primarily look at all of the allegations and the effect they have had on the recipient.

Promotion of Equality, Diversity, Fairness, Inclusion and Respect

SJ Eastern works towards equality, diversity, fairness, inclusion and respect in the workplace in the following ways:

- Continually reviewing working practices to ensure they do not restrict equality of opportunity or fair practice;
- Raising awareness of equality, diversity, fairness, inclusion and respect and ensuring this is firmly established within the Company culture;
- · Regular monitoring and reporting on the workforce profile to ensure a fully inclusive and diverse workforce;
- Recruiting a diverse workforce and ensuring effective integration of all our people upon joining us, whether through a TUPE transfer or an external recruitment process;
- Ensuring that our managers are effectively trained to deliver equality in recruitment, the working environment and all
 aspects of fair practice in management;
- Eliminating deliberate direct or indirect discrimination of any form and working to comply fully with relevant legislation;
- Working with our supply chain partners to promote equality, diversity, fairness, inclusion and respect;
- Working within our industry to identify and disseminate best practice.

Standards for our People - PAYE & CIS

All our people are expected to accept personal responsibility for implementing and adhering to the principles of this policy. Our people have a responsibility to behave in a way that is not offensive to others and to encourage others to do the same. They are also expected to take part in regular training in support of this policy.

Should an individual believe they are a victim of discrimination, harassment, or unfair treatment they should raise their concerns through the Company's grievance procedure. In the first instance, this will require the individual to notify their line manager of the issue or a more senior manager if appropriate such as a director.

Should an individual witness unfair or discriminatory treatment to a fellow colleague it is essential that they make their own line manager/ director or local representative onsite, aware.

Any individual who fails to adhere to this policy may be subject to disciplinary action. In particular, should it be found that an individual has either discriminated against or harassed another individual or group of individuals, this may be deemed as gross misconduct and the potential outcome of a disciplinary hearing may be dismissal.

Standards for Directors & Managers

It is the director's/ manager's responsibility to ensure this policy becomes a reality in the workplace, taking preventative measures to stop any form of inequality or harassment. This can be achieved through regular communication of this policy to our people and new starters, leading by example and taking a zero tolerance stand point should any form of discrimination or harassment actually occur.

Specifically, a director/ manager must:

- Undertake training so that they understand their responsibilities in relation to this policy;
- Ensure that all individuals are recruited, remunerated, promoted, and trained on objective criteria, having regard for their relevant skills and abilities;

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- Ensure that no individual applying for a role in the Company is placed at a disadvantage by conditions or requirements which are not necessary to the performance of the job, or which constitute indirect unfair discrimination;
- Look to identify opportunities to introduce diversity, inclusion, and flexibility. This may include a review of working practices and patterns, practical changes to the working environment or additional training;
- Ensure that all new starters are made aware of the Company approach to equality and diversity when they join the company and carry out all mandatory online training and pre-enrolment;
- Ensure that all individuals are clear on the procedure for raising a complaint should they feel they have been treated unfairly or without dignity, whether internally or through an external party;
- Promote a tolerant, fair, respectful and inclusive working environment.

Recruitment & Selection

Recruitment and selection are key activities where equality of opportunity is important and where discrimination must be avoided. Therefore, SJ Eastern will ensure the following:

- All job descriptions shall include those requirements which are necessary and justifiable for the effective performance and requirements of the job.
- All those involved in the recruitment and selection of new people shall be trained on equality and diversity.
- Jobs are advertised on the Company's website and in a range of appropriate media to widen the group of suitably
 qualified and experienced people, and to enhance diversity as appropriate.
- All selection decisions will be based on merit and suitability.
- The recruitment and selection process will be recorded through notes and decisions will be justifiable in terms of business need and candidate suitability.

Training & Organisation Development

All our people are encouraged to take advantage of training and development opportunities offered. SJ Eastern will not discriminate in the provision of training and development opportunities and will:

- Seek to ensure that our people are developed by the provision of appropriate and accessible learning opportunities in line with organisational needs;
- Ensure that promotion is based on job performance, potential and other objective criteria including the individual's merits, abilities, experience and possession of appropriate and required qualifications;
- Provide for all individuals involved in management, performance review, selection procedures and training, the
 appropriate training and guidance in the law relating to equality and diversity; and awareness of their own personal
 responsibility under the law;
- Ensure that all our people are actively encouraged to understand this policy and related practices and to appreciate its underlying objectives.

Harassment & Bullying

The Company is dedicated to providing a harmonious working environment where everyone is treated with respect and dignity and in which no form of intimidation or harassment will be accepted. The following are types of behaviour that are considered unacceptable, whether or not associated with a protected characteristic. This is a collection of examples rather than an exhaustive list:

Bullying & Victimisation

- Persistent criticism and personal abuse, either in public or private, which humiliates or demeans another individual;
- Direct or indirect exclusion of an individual causing them to feel alienated;
- Malicious or spiteful behaviour towards an individual or assassination of their character to others;
- Behaviour found to cause intimidation or degradation.

Unwanted Physical Conduct

- Unnecessary touching, patting or brushing against another's body;
- Physical threats, assaults, bodily harm to another or coerced sexual behaviour.

Unwanted Verbal Conduct

- Unwelcome advances, derogatory or patronising titles or nicknames, lewd or suggestive comments, innuendos, offensive jokes or banter that refer to a person or group's gender, race, religion, nationality, ethnic origin, political beliefs, sexual orientation, age or disability;
 - Offensive, unprofessional and inappropriate language.

Unwanted Non-Verbal Conduct

• Inappropriate, offensive, or discriminatory emails, messages (including texts or other e-messaging), graffiti or visual displays, including the display of pornographic material.

SJ Eastern Response to Contravention

SJ Eastern is committed to providing all of our people with equality of opportunity, where career progression is based on merit and potential. We will provide a working environment that values and respects the diversity of our current and future employees. In light of the above, the Company does not tolerate discrimination of any kind.

Where contravention at work is established, SJ Eastern will not hesitate to take appropriate action, which may include dismissal. Discrimination, harassment, and victimisation are examples of gross misconduct within employee terms and conditions of employment. In deciding whether or not discrimination has taken place the Company will look at the allegations and the effect they have had on the recipient.

Monitoring

In order to provide ongoing information about the effectiveness of this policy and the development of a diverse workforce, SJ Eastern will gather and monitor equality and diversity data and information across the business. Individuals are not obliged to provide diversity data.

However, if individuals choose to do so, we are entitled to process this information because equality and diversity monitoring is in the public interest (Article 6 (1) (e) GDPR). Processing and monitoring will include:

- Workforce and recruitment statistics analysed by equality strands;
- Results of action plans, such as PDP's;
- Companywide survey's;
- Customer satisfaction responses;
- Supply Chain Partner responses and feedback where applicable.

Processing and monitoring of data will be carried out in strictest confidence and in accordance with the General Data Protection regulations (GDPR) and the company's privacy notice.

Responsibilities

The responsibility for equality and diversity lies with everyone. Specific responsibilities for ensuring that this approach is implemented throughout the Company are:

- The Managing Director, Roger Bradfield is responsible for establishing this policy across the Company.
- Directors and line managers are responsible for implementing this policy on their sites and/ or departments. They are required to promote the Company policy and to ensure that all our people are fully aware of diversity and inclusion.
- Managers must ensure that all their people are aware of their responsibilities in relation to it and respond to any allegations of a breach of this policy.
- Everyone is integral to the effectiveness of this policy and should seek to practice it in all aspects of their work. Everyone should take personal responsibility for their behaviours and actions which should always be in support of the spirit and substance of this policy. If any unfair, discriminatory, or disrespectful treatment is witnessed, it should be reported to line management. If an individual feels that they have been the victim of such treatment within the work context they should contact an appropriate line manager or a director.

Roger Bradfield Managing Director	Signed:	Mills	Date:	21/05/2025
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